

Message Text

PAGE 01 NATO 04571 271951Z

66

ACTION EUR-25

INFO OCT-01 ISO-00 CIAE-00 PM-07 INR-10 L-03 NEA-10

NSAE-00 PA-03 RSC-01 PRS-01 SPC-03 USIA-15 TRSE-00

MBFR-04 SAJ-01 SS-15 DODE-00 OMB-01 /100 W

----- 081279

R 271550Z SEP 73

FM USMISSION NATO

TO SECSTATE WASHDC 1806

LIMITED OFFICIAL USE USNATO 4571

E.O. 11652: NA

TUAGS: AORG, NATO

SUBJECT: NATO OFFICE OF MANAGEMENT

REF: USNATO 4447

BEGIN SUMMARY: MISSION FORESEES THE FOLLOWING
THREE-STEP APPROACH TO BRING ABOUT DESIRED IMPROVEMENT
IN MANAGEMENT OF NATO. ACTION REQUESTED: DEPARTMENT'S
COMMENTS ON APPROACH AND ON PROPOSED TALKING PAPER.
END SUMMARY.

1. THIS MESSAGE OUTLINES THE APPROACH WE PLAN, TO
BRING ABOUT EARLY NAC CONSIDERATION OF U.S. PROPOSAL
FOR IMPROVEMENT IN NATO MANAGEMENT.

A. WE EXPECT SYG WILL RESPOND TO AMBASSADOR'S
LETTER WITH INVITATION TO MEET PRIVATELY SO THAT SYG
CAN BECOME FULLY INFORMED OF DETAILS OF OUR PROPOSAL.

B. FOLLOWING THAT MEETING, WE ENVISAGE A
DISCUSSION BY AMBASSADORS, UNDER SYG CHAIRMANSHIP,
AT WHICH AMBASSADOR RUMSFELD WOULD MAKE PRESENTATION
ALONG LINES OF TALKING PAPER QUOTED BELOW. WE HOPE
THAT PERMREPS WILL REPORT U.S. PROPOSAL TO CAPITALS
TO REQUEST INSTRUCTIONS.

C. STEP 3 WOULD THEN BE FORMAL NAC CONSIDERATION
LIMITED OFFICIAL USE
LIMITED OFFICIAL USE

PAGE 02 NATO 04571 271951Z

OF U.S. PROPOSAL.

2. TEXT OF TALKING PAPER. QUOTE.

ORGANIZATION FOR MANAGEMENT AT NATO

THE UNITED STATES PROPOSES ESTABLISHMENT OF A DIRECTORATE OF MANAGEMENT FOR NATO AT THE UNCLASSIFIED LEVEL. IN ADDITION TO THE FOUR-POSITION MANAGEMENT ADVISORY UNIT, PROPOSED EARLIER BY THE ADMINISTRATION, WE ARE PREPARED TO AGREE TO THE ESTABLISHMENT OF THREE FURTHER POSITIONS TO BRING ABOUT AN EFFECTIVE BODY WHICH CAN --

A. IDENTIFY RESOURCE REQUIREMENTS BASED ON APPROVED PROGRAMS.

B. ALLOCATE RESOURCES TO ALL ELEMENTS OF THE ORGANIZATION, TAKING INTO ACCOUNT PRIORITIES.

C. CONDUCT INTERNAL REVIEWS OF THE ORGANIZATION, ITS FUNCTIONS, AND UTILIZATION OF RESOURCES TO ATTAIN APPROVED PROGRAM OBJECTIVES. THE HEAD OF THE MANAGEMENT ADVISORY UNIT (A.7) WOULD ALSO SERVE AS DEPUTY DIRECTOR OF MANAGEMENT.

WE SUGGEST THAT THE NATO DIRECTOR OF MANAGEMENT -

A. BE THE SECRETARY GENERAL'S ADVISOR ON MANAGEMENT.

B. SUPERVISE THE DIRECTOR OF ADMINISTRATION AND PERSONNEL.

C. SUPERVISE THE FINANCIAL CONTROLLER.

D. SUPERVISE THE DIRECTOR OF SECURITY.

E. SUPERVISE THE TO-BE-ESTABLISHED MANAGEMENT ADVISORY UNIT.

WE SEE THE FOLLOWING POTENTIAL BENEFITS:

A. CENTRALIZATION IN ONE DIRECTORATE OF ALL FUNCTIONS OF MANAGEMENT.

B. RELIEVING THE SYG OF THE TIME-CONSUMING TASK OF ADDRESSING ROUTINE ADMINISTRATIVE MATTERS.

C. RELIEVING BUDGET COMMITTEES OF CONSIDERING NUMEROUS MINOR SHIFTS IN RESOURCES ALLOCATION DURING THE COURSE OF THE BUDGET YEAR. THE DIRECTOR OF MANAGEMENT WOULD HAVE AUTHORITY TO RE-ALLOCATE RESOURCES WITHIN THE OVERALL CEILING.

WE BELIEVE THAT THE COSTS FOR THE THREE ADDITIONAL POSITIONS, ESTIMATED AT BF 2.5 MILLION CAN BE COVERED WITHIN THE 1974 BUDGET NOW UNDER CONSIDERATION.

LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 03 NATO 04571 271951Z

FINALLY, WE CANNOT AFFORD TO OVERLOOK THE FACT THAT THE CIVIL BUDGET INCREASED BY 23 PERCENT FROM 1970 TO 1972, WHEREAS THE MILITARY BUDGET ROSE 3 PERCENT DURING THE SAME PERIOD -- A PERIOD WHICH SAW THE ADOPTION OF A STRONG MANAGEMENT ORGANIZATION FOR MILITARY BUDGET MATTERS. UNQUOTE.

3. MISSION PREPARING STATISTICS FOR POSSIBLE USE IN CONJUNCTION WITH TALKING PAPER TO ILLUSTRATE THE MAGNITUDE OF RESOURCES INVOLVED AND BUDGET TRENDS. THESE FIGURES WILL BE FORWARDED IN SEPTEL AS SOON AS AVAILABLE.

RUMSFELD

LIMITED OFFICIAL USE

<< END OF DOCUMENT >>

Message Attributes

Automatic Decaptioning: X
Capture Date: 15 APR 1999
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: n/a
Control Number: n/a
Copy: SINGLE
Draft Date: 27 SEP 1973
Decaption Date: 01 JAN 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: boyleja
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1973USNATO04571
Document Source: ADS
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: 11652 NA
Errors: n/a
Film Number: n/a
From: USNATO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1973/newtext/t19730965/dcfcnaal.tel
Line Count: 112
Locator: TEXT ON-LINE
Office: n/a
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 3
Previous Channel Indicators:
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: USNATO 4447
Review Action: RELEASED, APPROVED
Review Authority: boyleja
Review Comment: n/a
Review Content Flags:
Review Date: 27 AUG 2001
Review Event:
Review Exemptions: n/a
Review History: RELEASED <27-Aug-2001 by izenbei0>; APPROVED <24-Sep-2001 by boyleja>
Review Markings:

Declassified/Released
US Department of State
EO Systematic Review
30 JUN 2005

Review Media Identifier:
Review Referrals: n/a
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
Secure: OPEN
Status: <DBA CORRECTED> gwr 19990429
Subject: NATO OFFICE OF MANAGEMENT
TAGS: AORG
To: STATE
Type: TE
Markings: Declassified/Released US Department of State EO Systematic Review 30 JUN 2005